

# Hierarchical modelling of performance indicators, with application to MRSA & teenage conception rates

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**Young Statisticians working in Medical Research**

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# Introduction

- Large quantities of routine ‘performance’ data now collected on many healthcare providers at regular intervals.
- Often strict government targets for performance improvements.
- Population level performance & ‘unusual’ providers both of interest.
- Standard to first adjust for risk factors beyond the influence of providers (‘case mix’).

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- Population level performance & ‘unusual’ providers both of interest.
- Standard to first adjust for risk factors beyond the influence of providers (‘case mix’).
- **We will compare models for risk-adjusted performance measures based on their predictive ability.**

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- Mandatory surveillance in all NHS Trusts since 2001.

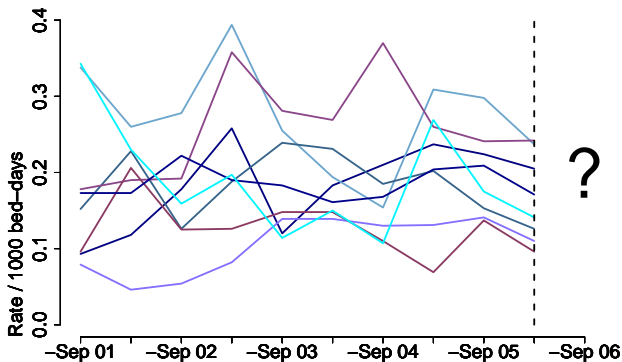
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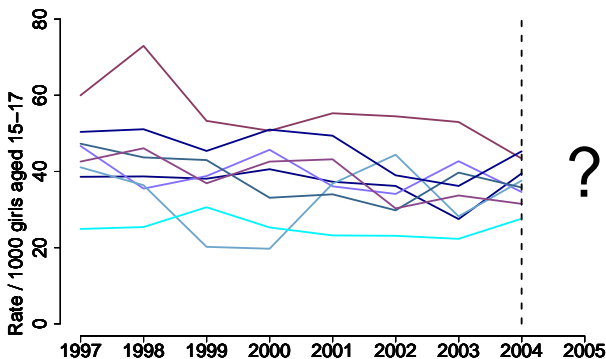
Data on 8 of 171 NHS Trusts

## e.g.2: Teenage conceptions in English Local Authorities

- Britain's teenage pregnancy rate is the highest in Western Europe.
- Government targets for rate reductions.
- $i = 1, \dots, 352$  Local Authorities
- $t = 1, \dots, 9$  years
- $O_{it}$  = observed no. of under-18 conceptions
- $E_{it}$  = 'expected' infections, based on regression model (adjust for population size, deprivation, education, rurality)
- Assume  $O_{it} | r_{it} \sim \text{Poisson}(r_{it} E_{it})$



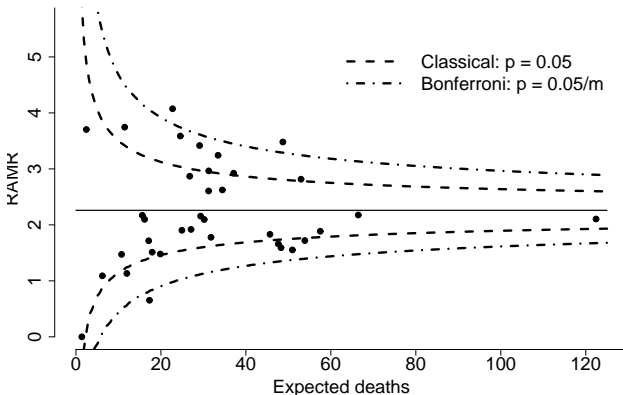
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Data on 8 of 352 Local Authorities.

# Modelling cross-sectional data

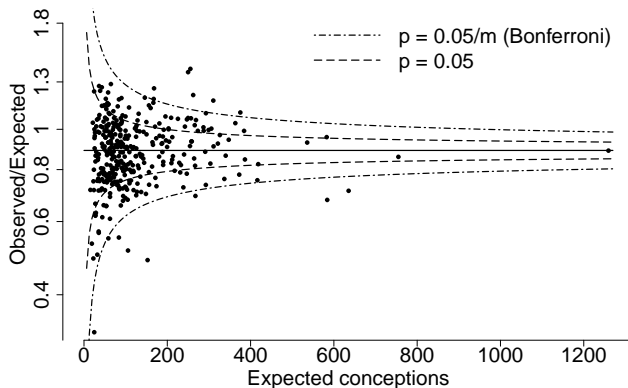
Funnel plots: Plot each risk-adjusted rate against a measure of its precision.



Test if each provider's rate is equal to the average.

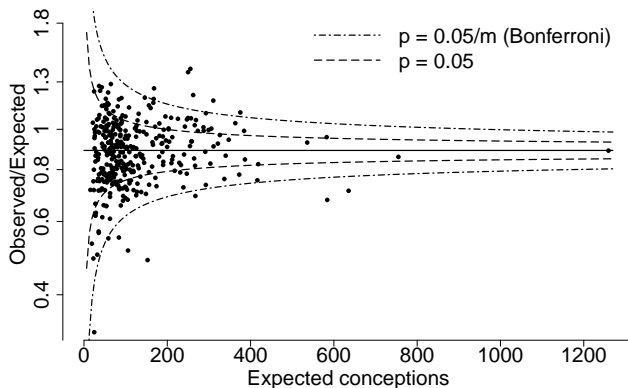
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Motivates considering a hierarchical model in this context.

# Motivation for a hierarchical model

- Some dispersion of true rates around the mean is to be expected, due to **imperfect risk adjustment**.  
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→ Allow some leeway in the null, to prevent too many providers being identified as 'unusual'.
- Resulting **shrinkage estimates** of underlying rates have attractive properties:  
**Improve estimation performance by drawing on info from other units.**
  - Deal with small counts effectively, increasing precision.
  - Improve predictions / Handle 'regression-to-the-mean'.

# Hierarchical model

e.g. **Poisson-gamma model:**

$$r_i | \mu, \tau \sim \text{IID Gamma}[\mu, \tau^2].$$

Assuming  $\mu$  and  $\tau$  are known, we obtain

Shrinkage estimate:

$$\hat{r}_i = w_i \frac{O_i}{E_i} + (1 - w_i) \mu$$

where

$$w_i = \frac{\tau^2}{\tau^2 + \mu/E_i}$$

- Empirical Bayes: use plug-in estimates of  $\mu$  and  $\tau$ .
- Implied predictive distribution for next period is negative binomial.

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- With longitudinal data we also have the option to **smooth within providers** over time.
- We could smooth independently within each unit (e.g. Poisson regressions / EWMA), or combine both types of smoothing in a hierarchical longitudinal model = **'Bidirectional smoothing'**.

# Bidirectional smoothing

## Hierarchical AR(1) model (Lin *et al.*, 2009)

$$O_{it} | r_{it} \sim \text{Poisson}(r_{it} E_{it})$$

Simple hierarchical model assumed to hold marginally in each time period:

$$\log(r_{it}) \sim \text{Normal}(\mu_t, \tau_t^2) .$$

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Time series structure on each standardised process:

$$\frac{\log(r_{it}) - \mu_t}{\tau_t} = \phi \left( \frac{\log(r_{i,t-1}) - \mu_{t-1}}{\tau_{t-1}} \right) + \eta_{it} , \quad t = 2, \dots, T$$

Fit in WinBUGS.

## Extension to Lin et al model

To automatically make **predictions**, we extended the model to incorporate a **random walk for the population mean**:

Random walk on  $\mu_t$ :

$$\begin{aligned}\mu_t &= \mu_{t-1} + \delta_t \\ \delta_t &\sim \text{Normal}(0, \sigma_\mu^2)\end{aligned}$$

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Similarly for the log of the **population standard deviation**:

Random walk on  $\log(\tau_t)$ :

$$\begin{aligned}\log(\tau_t) &= \log(\tau_{t-1}) + \epsilon_t \\ \epsilon_t &\sim \text{Normal}(0, \sigma_\tau^2)\end{aligned}$$

# Bidirectional smoothing

Such models for performance data, resulting in 'bidirectional' smoothing, are increasingly being suggested in the literature (e.g. West & Aguilar, 1998; Van Houwelingen *et al*).

But:

- Involve considerable extra complexity.
- No systematic evaluation has been made, comparing these models with simpler 'one-way' smoothing alternatives.

# Evaluation criteria

We use 3 approaches, drawing heavily on recommendations of Gneiting *et al.* (2005) in the field of weather forecasting:

1 **Accuracy of point predictions:**

$$MSE = \frac{1}{m} \sum_{i=1}^m (O_{iT} - \hat{O}_{iT})^2$$

$$MAE = \frac{1}{m} \sum_{i=1}^m |O_{iT} - \hat{O}_{iT}|$$

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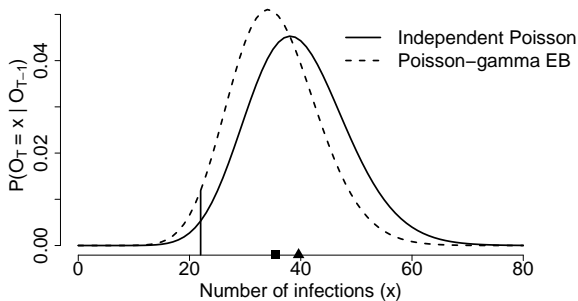
**But also evaluate the full forecasting distributions:**

- ❷ Uniformity of predictive  $p$ -values.
- ❸ Proper scoring rules: log-score and CRPS.



## Example of 2 predictive densities

Number of MRSA infections in a particular NHS Trust.



▲ Point prediction under independent Poisson model.

■ Point prediction under Poisson-gamma EB model.

# Uniformity of predictive $p$ -values

- A correctly calibrated forecasting distribution  
≡ Events declared to have probability  $p$  occur a proportion  $p$  of the time on average.
- If this is the case, then the set of predictive  $p$ -values should have an approximately *Uniform*(0,1) distribution.
- Can assess this:
  - 1 **Visually**, using histograms and plots of ordered  $p$ -values.
  - 2 **Using test statistics** e.g. Kolmogorov-Smirnov  $D$  or Cramér-von-Mises  $W^2$ .

## Proper scoring rules

- Uniformity of the predictive  $p$ -values is necessary but not sufficient condition for forecasting system to be 'ideal' (Gneiting *et al.*, 2007).
- Therefore also consider 2 'proper scoring rules'.

### Logarithmic Score

$$LS_i = -\log(f(O_i))$$

### Continuous Ranked Probability Score

$$CRPS(F_i, O_i) = E|O_i^{pred} - O_i| - \frac{1}{2}E|O_i^{pred} - O_i^{pred'}|$$

- Examine mean of these over providers: lower preferred.

# Results

Model comparison for the **teenage pregnancies** data:

		<i>MSE</i>	<i>MAE</i>	<i>D</i>	$W^2$	CRPS	LS
0	Pois indep	249	11.2	0.04	0.08	8.00	3.98
1	PG EB	197	10.0	0.07	0.41	7.17	3.87
1	P-LN Bayes	197	10.0	0.06	0.28	7.16	3.87

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2	HR AR(1)	189	9.7	0.05	0.33	6.88	3.83

0) No smoothing, 1) Smooth between, 2) Bidirectional smoothing.

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Model comparison for the **MRSA** data:

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0	Pois indep	52	5.5	0.09	0.24	3.81	3.19
1	PG EB	36	4.5	0.06	0.07	3.15	3.01
1	P-LN Bayes	37	4.6	0.06	0.09	3.17	3.01
2	HR AR(1)	33	4.3	0.06	0.14	2.96	2.96

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# Conclusions

- Smoothing observed performance measures has clear benefits in terms of predictive accuracy.
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- This is now well recognised & hierarchical models are increasingly used for modelling cross-sectional data.
- Smoothing *within* in addition to *between* providers using the 'bidirectional' smoothing model of Lin *et al.* was found to have additional benefits for 2 example datasets.
- This model is highly interpretable, automatically adapts to characteristics of dataset & is straightforward to program in WinBUGS.



# Conclusions

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- However, it requires use of specialist software (WinBUGs) & takes a very long time to fit!
- **Future research should focus on faster / simpler methods for fitting bidirectional models.**

# References

- [1] H E Jones and D J Spiegelhalter. Improved probabilistic prediction of healthcare performance indicators using bidirectional smoothing models. *Under revision for Journal of the Royal Statistical Society Series A*.
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